

社会福祉事業 事業活動内訳表
(自)令和2年4月1日 (至)令和3年3月31日

法人名：社会福祉法人 健祥会

勘定科目		健祥会本部	特別養護老人ホーム 水明荘	特別養護老人ホーム 健祥会たんぽぽ(ユニット)	特別養護老人ホーム 健祥会たんぽぽ(従来)	特別養護老人ホーム 健祥会ハイジ	特別養護老人ホーム 健祥会清盛
サービス活動増減の部							
収 益							
介護保険事業収益		0	383,496,417	252,808,276	245,035,939	309,290,189	196,459,252
老人福祉事業収益		0	0	0	0	0	0
保育事業収益		0	0	0	0	0	0
就労支援事業収益		0	0	0	0	0	0
障害福祉サービス等事業収益		0	0	0	0	0	0
医療事業収益		0	2,313,916	0	0	0	0
経常経費寄附金収益		227,720	0	59,400	0	0	0
その他の収益		0	0	0	0	0	0
サービス活動収益計(1)		227,720	385,810,333	252,867,676	245,035,939	309,290,189	196,459,252
費 用							
人件費		263,740,008	218,514,494	137,684,869	131,706,794	191,597,049	118,241,637
事業費		1,642,796	56,523,794	28,756,408	35,813,888	38,169,344	28,499,523
事務費		58,548,535	35,511,552	11,868,808	15,714,283	19,647,600	12,867,207
就労支援事業費用		0	0	0	0	0	0
利用者負担軽減額		0	806,989	0	317,533	351,507	1,006,439
減価償却費		9,898,400	37,233,346	19,724,481	14,017,297	18,224,220	14,156,936
国庫補助金等特別積立金取崩額	△	300,000	△ 8,230,647	△ 1,125,610	△ 5,320,685	△ 7,915,195	△ 4,943,966
徴収不能額		0	0	0	0	0	0
徴収不能引当金繰入		0	13,286	0	0	0	0
その他の費用		0	0	0	0	0	0
サービス活動費用計(2)		333,529,739	340,372,814	196,908,956	192,249,110	260,074,525	169,827,776
サービス活動増減差額(3=1-2)	△	333,302,019	45,437,519	55,958,720	52,786,829	49,215,664	26,631,476
サービス活動外増減の部							
収 益							
借入金利息補助金収益		0	0	0	0	0	0
受取利息配当金収益		8,408,698	164,431	66,623	1,274	157,191	1,076
有価証券評価益		0	0	0	0	0	0
有価証券売却益		0	0	0	0	0	0
投資有価証券評価益		0	0	0	0	0	0
投資有価証券売却益		0	0	0	0	0	0
その他のサービス活動外収益		13,423,719	1,173,364	686,765	814,200	1,695,126	2,639,990
サービス活動外収益計(4)		21,832,417	1,337,795	753,388	815,474	1,852,317	2,641,066
費 用							
支払利息		0	0	237,828	0	0	0
有価証券評価損		0	0	0	0	0	0
有価証券売却損		0	0	0	0	0	0
投資有価証券評価損		0	0	0	0	0	0
投資有価証券売却損		0	0	0	0	0	0
その他のサービス活動外費用		462	0	0	0	30,954	218,657
サービス活動外費用計(5)		462	0	237,828	0	30,954	218,657
サービス活動外増減差額(6=4-5)		21,831,955	1,337,795	515,560	815,474	1,821,363	2,422,409
経常増減差額(7=3+6)	△	311,470,064	46,775,314	56,474,280	53,602,303	51,037,027	29,053,885
特別増減の部							
収 益							
施設整備等補助金収益		0	4,039,271	2,537,154	2,271,900	3,844,293	2,218,299
施設整備等寄附金収益		0	0	0	0	0	0
長期運営資金借入金元金償還寄附金収益		0	0	0	0	0	0
固定資産受贈額		0	0	0	0	0	0

	固定資産売却益	6,385,688	0	0	0	0	0
	事業区分間繰入金収益	12,000,000	0	0	0	0	0
	拠点区分間繰入金収益	962,846,640	0	0	0	0	0
	事業区分間固定資産移管収益	0	0	0	0	0	0
	拠点区分間固定資産移管収益	0	0	0	203,346	0	0
	その他の特別収益	0	908,460	0	0	0	0
	特別収益計(8)	981,232,328	4,947,731	2,537,154	2,475,246	3,844,293	2,218,299
費 用							
	基本金組入額	0	0	0	0	0	0
	資産評価損	0	0	0	0	0	0
	固定資産売却損・処分損	8	15,003	0	118,712	11,000	40,305
	国庫補助金等特別積立金取崩額(除却等)	0	0	0	0	△	2
	国庫補助金等特別積立金積立額	0	4,039,271	2,537,154	2,271,900	3,844,293	2,218,299
	災害損失	0	0	0	0	0	0
	事業区分間繰入金費用	0	0	0	0	0	0
	拠点区分間繰入金費用	23,018,650	57,000,000	25,000,000	51,000,000	15,000,000	26,990,000
	事業区分間固定資産移管費用	0	2	0	0	0	0
	拠点区分間固定資産移管費用	0	0	0	0	0	0
	その他の特別損失	0	908,460	0	0	14,338	0
	特別費用計(9)	23,018,658	61,962,736	27,537,154	53,390,612	18,869,631	29,248,602
	特別増減差額(10=8-9)	958,213,670	△ 57,015,005	△ 25,000,000	△ 50,915,366	△ 15,025,338	△ 27,030,303
当期活動増減差額(11=7+10)		646,743,606	△ 10,239,691	31,474,280	2,686,937	36,011,689	2,023,582
繰越活動増減差額の部							
	前期繰越活動増減差額(12)	5,206,322,463	495,553,737	216,578,152	456,067,979	402,401,887	198,287,463
	当期末繰越活動増減差額(13=11+12)	5,853,066,069	485,314,046	248,052,432	458,754,916	438,413,576	200,311,045
	基本金取崩額(14)	0	0	0	0	0	0
	その他の積立金取崩額(15)	0	0	0	0	0	0
	その他の積立金積立額(16)	0	0	0	0	0	0
	次期繰越活動増減差額(17=13+14+15-16)	5,853,066,069	485,314,046	248,052,432	458,754,916	438,413,576	200,311,045

特別養護老人ホーム 健祥会ピーター	特別養護老人ホーム 健祥会モルダウ	特別養護老人ホーム 健祥会バイエルン	特別養護老人ホーム 健祥会家康	特別養護老人ホーム 健祥会エンリケ	特別養護老人ホーム 健祥会ライデン	特別養護老人ホーム 笑顔	特別養護老人ホーム ひかり	ケアハウス健祥会リ ブレ
327, 447, 419 0 0 0 638, 370 0 0 0	416, 468, 686 0 0 0 0 12, 000 0	315, 124, 112 0 0 0 0 0 0	248, 090, 183 0 0 0 0 0 0	808, 510, 405 0 0 0 0 0 0	157, 905, 640 0 0 0 0 0 0	147, 466, 917 0 0 0 0 0 0	196, 189, 196 0 0 0 0 0 0	49, 280, 384 83, 566, 026 0 0 0 0 0 0
328, 085, 789	416, 480, 686	315, 124, 112	248, 090, 183	808, 510, 405	157, 905, 640	147, 466, 917	196, 189, 196	132, 846, 410
187, 903, 300 45, 710, 328 18, 828, 629 0 1, 030, 102 16, 111, 248 △ 7, 032, 210 0 0 0	263, 639, 466 56, 844, 817 30, 354, 179 0 858, 234 17, 525, 336 △ 6, 126, 698 0 0 0	186, 682, 464 44, 938, 751 19, 182, 426 0 0 16, 001, 260 △ 5, 997, 209 0 0 0	143, 131, 135 33, 220, 805 14, 738, 840 0 157, 896 14, 746, 108 △ 5, 328, 378 0 0 0	469, 839, 128 103, 798, 743 71, 348, 935 0 3, 033, 301 97, 216, 646 △ 28, 083, 398 0 0 0	111, 678, 996 20, 829, 969 16, 310, 627 0 0 25, 898, 707 △ 3, 278, 084 0 0 0	88, 501, 853 17, 534, 408 17, 928, 035 0 219, 690 20, 193, 908 △ 7, 275, 985 0 0 0	121, 886, 136 22, 315, 052 9, 217, 097 0 210, 768 23, 590, 940 △ 5, 793, 846 0 0 0	59, 997, 902 30, 269, 082 8, 308, 523 0 34, 175 11, 875, 049 △ 3, 680, 386 0 0 0
262, 551, 397 65, 534, 392	363, 095, 334 53, 385, 352	260, 807, 692 54, 316, 420	200, 666, 406 47, 423, 777	717, 153, 355 91, 357, 050	171, 440, 215 △ 13, 534, 575	137, 101, 909 10, 365, 008	171, 426, 147 24, 763, 049	106, 804, 345 26, 042, 065
0 124, 470 0 0 0 0 862, 960 987, 430	0 1, 555 0 0 0 0 2, 310, 658 2, 312, 213	0 122, 093 0 0 0 0 2, 103, 034 2, 225, 127	0 1, 442 0 0 0 0 339, 057 340, 499	0 629 0 0 0 0 9, 891, 869 9, 892, 498	0 79 0 0 0 0 235, 573 235, 652	0 186 0 0 0 0 422, 507 422, 693	0 631 0 0 0 0 549, 006 549, 637	0 23, 073 0 0 0 0 133, 172 156, 245
134, 167 0 0 0 0 230, 952	386, 113 0 0 0 0 217, 827	388, 025 0 0 0 0 2, 587	467, 500 0 0 0 0 72, 744	7, 195, 632 0 0 0 0 1, 789, 621	1, 663, 578 0 0 0 0 9, 380	0 0 0 0 26, 193	837, 155 0 0 0 0 837, 155	0 0 0 0 0 562
365, 119 622, 311 66, 156, 703	603, 940 1, 708, 273 55, 093, 625	390, 612 1, 834, 515 56, 150, 935	540, 244 △ 199, 745 47, 224, 032	8, 985, 253 907, 245 92, 264, 295	1, 672, 958 △ 1, 437, 306 △ 14, 971, 881	26, 193 396, 500 10, 761, 508	837, 155 △ 287, 518 24, 475, 531	562 155, 683 26, 197, 748
4, 204, 076 0 0 0	4, 917, 115 0 0 0	4, 460, 917 0 0 0	3, 091, 399 0 0 0	2, 494, 006 0 0 0	1, 673, 846 0 0 0	1, 079, 720 0 0 0	2, 744, 378 0 0 0	2, 877, 623 0 0 0

0	349,999	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	1	0	1	0	0	0	0	0
240,000	0	1	0	0	0	27,542	0	0
4,444,076	5,267,115	4,460,918	3,091,400	2,494,006	1,673,846	1,107,262	2,744,378	2,877,623
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
10,961	15,508	2,202	0	1	0	0	0	1
0	4	1	0	1	0	0	0	0
4,204,076	4,917,115	4,460,917	3,091,399	2,494,006	1,673,846	1,079,720	2,744,378	2,877,623
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
58,400,000	36,900,000	34,200,000	27,800,000	65,000,000	0	0	21,000,000	10,500,000
0	0	0	0	0	0	0	0	0
0	1	0	1	0	0	0	0	1
0	270,906	0	0	0	0	37,470	53,578	0
62,615,037	42,103,526	38,663,118	30,891,400	67,494,006	1,673,846	1,117,190	23,797,956	13,377,625
△ 58,170,961	△ 36,836,411	△ 34,202,200	△ 27,800,000	△ 65,000,000	0	△ 9,928	△ 21,053,578	△ 10,500,002
7,985,742	18,257,214	21,948,735	19,424,032	27,264,295	△ 14,971,881	10,751,580	3,421,953	15,697,746
286,881,140	458,118,752	393,462,974	342,306,721	381,180,118	△ 134,055,867	△ 25,924,210	△ 14,868,640	147,389,236
294,866,882	476,375,966	415,411,709	361,730,753	408,444,413	△ 149,027,748	△ 15,172,630	△ 11,446,687	163,086,982
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	15,153,044
294,866,882	476,375,966	415,411,709	361,730,753	408,444,413	△ 149,027,748	△ 15,172,630	△ 11,446,687	147,933,938

ケアハウス健祥会ひまわり	ケアハウス健祥会プロバンス	ケアハウス健祥会アンダルシア	ケアハウス鳩の家	ケアハウス健祥会うだつ	ケアハウス健祥会アムス	ケアハウス健祥会リパティ	ケアハウスマリア・テレジア	軽費老人ホーム健祥会ヴィラ
87, 978, 872	105, 350, 060	150, 623, 680	0	112, 008, 692	65, 797, 336	0	33, 671, 228	43, 717, 697
85, 352, 438	82, 791, 127	82, 365, 321	30, 685, 707	81, 619, 466	83, 134, 038	108, 776, 579	56, 838, 808	103, 954, 626
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
17, 000	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
173, 348, 310	188, 141, 187	232, 989, 001	30, 685, 707	193, 628, 158	148, 931, 374	108, 776, 579	90, 510, 036	147, 672, 323
98, 341, 122	106, 363, 225	154, 213, 955	16, 499, 360	108, 524, 721	90, 771, 663	41, 164, 561	52, 718, 919	70, 583, 924
32, 143, 577	31, 116, 957	41, 542, 012	9, 731, 693	33, 911, 474	25, 799, 751	38, 020, 914	15, 163, 769	28, 184, 728
10, 050, 939	12, 713, 979	45, 845, 561	3, 424, 050	12, 380, 526	12, 112, 938	13, 999, 503	5, 721, 629	22, 833, 806
0	0	0	0	0	0	0	0	0
29, 565	13, 353	122	0	0	0	0	6, 062	39, 924
15, 922, 814	13, 721, 630	15, 204, 041	4, 354, 372	13, 183, 348	20, 501, 892	20, 384, 714	10, 617, 026	14, 116, 081
△ 5, 828, 904	△ 5, 930, 874	△ 5, 915, 640	△ 2, 339, 260	△ 5, 048, 383	△ 10, 138, 856	△ 11, 011, 661	△ 4, 475, 055	△ 5, 420, 627
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
150, 659, 113	157, 998, 270	250, 890, 051	31, 670, 215	162, 951, 686	139, 047, 388	102, 558, 031	79, 752, 350	130, 337, 836
22, 689, 197	30, 142, 917	△ 17, 901, 050	△ 984, 508	30, 676, 472	9, 883, 986	6, 218, 548	10, 757, 686	17, 334, 487
0	0	0	0	0	0	0	0	0
7, 146	1, 059	409	88	645	160	131	281	5, 746
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
322, 480	401, 576	295, 068	19, 740	389, 721	266, 983	229, 314	50, 661	20, 230
329, 626	402, 635	295, 477	19, 828	390, 366	267, 143	229, 445	50, 942	25, 976
0	0	0	0	231, 562	299, 250	1, 515, 250	652, 500	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
5, 425	4, 540	1, 782	11, 502	3, 277	175	957	0	1, 717
5, 425	4, 540	1, 782	11, 502	234, 839	299, 425	1, 516, 207	652, 500	1, 717
324, 201	398, 095	293, 695	8, 326	155, 527	△ 32, 282	△ 1, 286, 762	△ 601, 558	24, 259
23, 013, 398	30, 541, 012	△ 17, 607, 355	△ 976, 182	30, 831, 999	9, 851, 704	4, 931, 786	10, 156, 128	17, 358, 746
2, 864, 671	3, 843, 715	4, 451, 156	630, 000	2, 836, 603	2, 664, 597	2, 538, 899	2, 251, 199	2, 288, 178
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0

0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	7,600,000	0	0
0	0	1	0	0	1	0	0	0
0	0	0	0	0	0	0	0	0
2,864,671	3,843,715	4,451,157	630,000	2,836,603	2,664,598	10,138,899	2,251,199	2,288,178
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
388	2	60,848	2	21,254	135,701	0	7,002	29,902
2	0	0	1	0	1	0	1	0
△			△		△		△	
2,864,671	3,843,715	4,451,156	630,000	2,836,603	2,664,597	2,538,899	2,251,199	2,288,178
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
16,000,000	8,400,000	0	0	17,000,000	0	0	0	16,000,000
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
199,584	199,584	0	0	0	0	0	53,578	0
19,064,641	12,443,301	4,512,004	630,001	19,857,857	2,800,297	2,538,899	2,311,778	18,318,080
△	△	△	△	△	△	△	△	△
16,199,970	8,599,586	60,847	1	17,021,254	135,699	7,600,000	60,579	16,029,902
6,813,428	21,941,426	△	△	13,810,745	9,716,005	12,531,786	10,095,549	1,328,844
200,432,323	232,372,603	202,494,158	9,505,977	246,953,822	85,233,467	168,498,066	78,424,700	121,509,312
207,245,751	254,314,029	184,825,956	8,529,794	260,764,567	94,949,472	181,029,852	88,520,249	122,838,156
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
13,057,937	0	0	0	0	0	0	0	0
194,187,814	254,314,029	184,825,956	8,529,794	260,764,567	94,949,472	181,029,852	88,520,249	122,838,156

グループホーム礼あり優あり	グループホーム笑顔毎日	グループホーム義満	グループホーム健祥会彦左	グループホーム藤吉郎	グループホーム濃姫	グループホーム加尾	グループホーム元気	老人保健施設健祥会ウェル
112,773,472	109,699,571	148,646,320	132,823,816	133,133,860	173,566,524	157,299,028	82,019,384	569,777,847
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
8,100	0	0	0	0	0	0	0	21,000
0	0	0	0	0	0	0	0	0
112,781,572	109,699,571	148,646,320	132,823,816	133,133,860	173,566,524	157,299,028	82,019,384	569,798,847
78,194,066	77,191,059	101,590,157	95,509,160	102,869,982	111,635,436	98,846,552	58,006,441	316,459,717
13,021,023	15,673,707	20,436,753	18,565,466	19,822,444	21,150,770	23,097,681	8,196,887	82,181,797
4,445,641	5,555,852	7,034,743	8,687,323	8,082,035	7,874,803	6,854,089	3,012,317	44,394,786
0	0	0	0	0	0	0	0	0
0	0	0	45,247	0	0	0	0	3,652,730
5,585,550	8,133,677	15,583,833	13,716,219	16,337,893	19,072,675	19,028,002	11,815,943	29,615,409
△ 14,309	△ 54,269	△ 209,234	△ 205,150	△ 209,239	△ 1,691,239	△ 3,561,615	△ 3,693,620	△ 1,224,130
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
101,231,971	106,500,026	144,436,252	136,318,265	146,903,115	158,042,445	144,264,709	77,337,968	475,080,309
11,549,601	3,199,545	4,210,068	△ 3,494,449	△ 13,769,255	15,524,079	13,034,319	4,681,416	94,718,538
0	0	0	0	0	0	0	0	0
605	394	286	156	149	454	387	112	165,036
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
99,725	75,650	393,011	73,315	61,000	133,343	116,220	60,970	566,141
100,330	76,044	393,297	73,471	61,149	133,797	116,607	61,082	731,177
96,000	72,000	0	0	0	0	0	0	418,284
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
1,000	0	2,188	4,313	7,222	8,064	2,587	101	48,370
97,000	72,000	2,188	4,313	7,222	8,064	2,587	101	466,654
3,330	4,044	391,109	69,158	53,927	125,733	114,020	60,981	264,523
11,552,931	3,203,589	4,601,177	△ 3,425,291	△ 13,715,328	15,649,812	13,148,339	4,742,397	94,983,061
846,528	1,143,209	1,613,630	1,609,003	1,613,568	1,617,049	1,878,018	567,813	4,734,249
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	3,903,856	4,476,461	0	0	0	0

0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	1	0	0	0
0	0	8,126	0	0	0	0	0	0	0
846,528	1,143,209	1,621,756	5,512,859	6,090,029	1,617,049	1,878,019	567,813	4,734,249	
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	5,501	0	9,304	0	0	60,225	563,200	
0	0	0	0	0	0	0	51,017	0	
846,528	1,143,209	1,613,630	1,609,003	1,613,568	1,617,049	1,878,018	567,813	4,734,249	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
5,000,000	0	0	0	0	13,000,000	0	0	60,000,000	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	1	0	0	203,347	
0	0	0	0	0	0	0	0	101,695	
5,846,528	1,143,209	1,619,131	1,609,003	1,622,873	14,617,049	1,878,018	577,021	65,602,491	
△ 5,000,000	0	2,625	3,903,856	4,467,156	△ 13,000,000	1	△ 9,208	△ 60,868,242	
6,552,931	3,203,589	4,603,802	478,565	△ 9,248,172	2,649,812	13,148,340	4,733,189	34,114,819	
97,498,073	77,055,178	△ 3,092,075	△ 22,953,383	△ 11,544,716	106,205,479	87,838,592	14,219,153	760,147,940	
104,051,004	80,258,767	1,511,727	△ 22,474,818	△ 20,792,888	108,855,291	100,986,932	18,952,342	794,262,759	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
0	0	0	0	0	0	0	0	0	
104,051,004	80,258,767	1,511,727	△ 22,474,818	△ 20,792,888	108,855,291	100,986,932	18,952,342	794,262,759	

老人保健施設健祥会 ヘルス	老人保健施設健祥会 ハート	老人保健施設健祥会 バーデン	老人保健施設健祥会 シェーンブルン	養護老人ホーム健祥 会頼朝	養護老人ホーム健祥 会エジンバラ	養護老人ホームしの のめ	小規模多機能ホーム 健祥会セビリア	健祥会ケアプランセ ンター阿南
554,277,061	545,350,064	512,286,993	583,958,724	0	0	0	59,370,202	9,584,254
0	0	0	0	86,033,337	119,195,432	61,774,374	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	100,000	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
554,277,061	545,450,064	512,286,993	583,958,724	86,033,337	119,195,432	61,774,374	59,370,202	9,584,254
316,946,033	297,404,540	272,972,534	320,270,124	47,715,744	59,513,223	29,216,007	40,077,406	11,231,785
70,931,270	69,474,731	72,247,178	75,175,151	26,580,146	30,401,160	12,750,393	6,865,081	172,598
27,948,722	24,984,291	25,947,314	32,143,325	6,815,331	8,390,726	3,934,871	3,208,112	2,673,778
0	0	0	0	0	0	0	0	0
1,893,314	3,549,555	3,199,492	3,065,470	0	0	0	0	0
38,193,778	20,531,345	39,922,393	21,245,346	9,236,261	15,757,467	13,723,359	3,790,489	49,383
△ 1,365,910	△ 1,705,134	△ 4,502,108	△ 1,986,189	△ 6,543,469	△ 11,329,790	△ 2,630,255	△ 1,518,648	△ 5,563
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
454,547,207	414,239,328	409,786,803	449,913,227	83,804,013	102,732,786	56,994,375	52,422,440	14,121,981
99,729,854	131,210,736	102,500,190	134,045,497	2,229,324	16,462,646	4,779,999	6,947,762	△ 4,537,727
0	0	0	0	0	0	0	0	0
3,479	249,886	3,527	411,900	2,254	15,135	18,158	109	20
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
3,509,350	2,254,666	2,161,259	1,505,029	211,922	19,120	33,030	51,950	1,000
3,512,829	2,504,552	2,164,786	1,916,929	214,176	34,255	51,188	52,059	1,020
0	0	386,206	11,859	0	0	720,036	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
85,515	3,081	238,409	242,074	115,367	0	0	1,036	0
85,515	3,081	624,615	253,933	115,367	0	720,036	1,036	0
3,427,314	2,501,471	1,540,171	1,662,996	98,809	34,255 △	668,848	51,023	1,020
103,157,168	133,712,207	104,040,361	135,708,493	2,328,133	16,496,901	4,111,151	6,998,785	△ 4,536,707
5,905,054	17,279,858	5,341,791	4,219,052	1,793,910	1,792,133	974,119	585,318	317,716
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	5,676,330	0	0	0

0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
150,919	0	0	0	0	0	0	5,629	0
6,055,973	17,279,858	5,341,791	4,219,052	1,793,910	7,468,463	974,119	590,947	317,716
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
55,145	5,502	1	0	5,501	0	0	0	0
0	0	0	0	0	0	0	0	0
5,905,054	17,279,858	5,341,791	4,219,052	1,793,910	1,792,133	974,119	585,318	317,716
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
80,000,000	139,100,000	40,000,000	100,000,000	0	0	5,000,000	4,000,000	0
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
37,804	101,695	0	7,114	0	0	0	0	0
85,998,003	156,487,055	45,341,792	104,226,166	1,799,411	1,792,133	5,974,119	4,585,318	317,716
△ 79,942,030	△ 139,207,197	△ 40,000,001	△ 100,007,114	△ 5,501	5,676,330	△ 5,000,000	△ 3,994,371	0
23,215,138	△ 5,494,990	64,040,360	35,701,379	2,322,632	22,173,231	△ 888,849	3,004,414	△ 4,536,707
702,074,770	590,972,024	691,763,402	753,730,920	37,582,187	73,984,754	15,711,415	2,371,423	0
725,289,908	585,477,034	755,803,762	789,432,299	39,904,819	96,157,985	14,822,566	5,375,837	△ 4,536,707
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
10,000,000	0	11,000,000	0	0	12,000,000	6,600,000	0	0
715,289,908	585,477,034	744,803,762	789,432,299	39,904,819	84,157,985	8,222,566	5,375,837	△ 4,536,707

(単位：円)

こまつしま健祥会認定こども園	とくしま健祥会保育園	障害者支援施設健祥苑	健祥苑授産センター金太郎	健祥会プレゼンテーション	合 計	内部取引消去	事業区分合計
0	0	0	0	70,092,903	8,607,380,603	0	8,607,380,603
0	0	0	0	22,496,320	1,088,583,599	△ 46,320	1,088,537,279
181,926,698	177,039,337	0	0	0	358,966,035	0	358,966,035
0	0	0	42,446,898	0	42,446,898	△ 13,929,505	28,517,393
0	0	356,730,790	47,728,653	0	405,097,813	0	405,097,813
0	0	0	0	0	2,313,916	△ 184,270	2,129,646
142,641	0	0	0	0	587,861	0	587,861
0	0	0	0	0	0	0	0
182,069,339	177,039,337	356,730,790	90,175,551	92,589,223	10,505,376,725	△ 14,160,095	10,491,216,630
109,571,132	113,964,121	219,473,251	24,828,693	64,508,166	6,401,922,010	0	6,401,922,010
20,789,695	20,095,760	49,735,901	4,010,056	3,830,075	1,505,688,306	△ 1,903,168	1,503,785,138
7,811,478	9,560,387	25,801,022	4,936,497	13,790,793	793,346,443	△ 12,534,247	780,812,196
0	0	0	42,447,314	0	42,447,314	0	42,447,314
0	0	0	0	3,334	23,524,802	0	23,524,802
13,709,637	18,715,879	14,457,916	6,744,010	32,086,228	871,472,492	0	871,472,492
△ 6,808,988	△ 5,780,350	△ 5,889,225	△ 2,858,525	△ 5,415,366	△ 225,743,882	△ 0	△ 225,743,882
0	0	0	0	0	0	0	0
0	0	200,000	0	0	213,286	0	213,286
0	0	0	0	0	0	0	0
145,072,954	156,555,797	303,778,865	80,108,045	108,803,230	9,412,870,771	△ 14,437,415	9,398,433,356
36,996,385	20,483,540	52,951,925	10,067,506	△ 16,214,007	1,092,505,954	277,320	1,092,783,274
0	0	0	0	0	0	0	0
91,773	36,509	3,614	846	80	10,093,985	0	10,093,985
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
1,520,930	1,991,934	2,680,720	312,255	996,898	58,106,211	△ 277,320	57,828,891
1,612,703	2,028,443	2,684,334	313,101	996,978	68,200,196	△ 277,320	67,922,876
0	0	323,368	327,957	190,341	16,554,611	0	16,554,611
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
1,289,016	1,754,005	259,886	36,926	0	6,728,474	0	6,728,474
1,289,016	1,754,005	583,254	364,883	190,341	23,283,085	0	23,283,085
323,687	274,438	2,101,080	△ 51,782	806,637	44,917,111	△ 277,320	44,639,791
37,320,072	20,757,978	55,053,005	10,015,724	△ 15,407,370	1,137,423,065	0	1,137,423,065
365,500	0	3,289,604	112,728	976,490	125,399,355	0	125,399,355
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	14,056,647	0	14,056,647

0	0	0	0	0	6,735,687	0	6,735,687
0	0	0	0	0	12,000,000	0	12,000,000
0	0	0	0	15,418,650	985,865,290	△ 985,865,290	0
0	0	0	0	0	0	0	0
0	0	0	0	0	203,351	△ 203,351	0
0	0	0	0	0	1,340,677	0	1,340,677
365,500	0	3,289,604	112,728	16,395,140	1,145,601,007	△ 986,068,641	159,532,366
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
510	0	0	0	26,100	1,199,789	0	1,199,789
0	0	0	0	0	△ 51,030	0	△ 51,030
365,500	0	3,289,604	112,728	976,490	125,399,355	0	125,399,355
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
556,640	0	30,000,000	0	0	985,865,290	△ 985,865,290	0
0	0	0	0	0	2	0	2
0	0	0	0	0	203,351	△ 203,351	0
117,000	0	0	0	1	2,102,807	0	2,102,807
1,039,650	0	33,289,604	112,728	1,002,591	1,114,719,564	△ 986,068,641	128,650,923
△ 674,150	0	△ 30,000,000	0	15,392,549	30,881,443	0	30,881,443
36,645,922	20,757,978	25,053,005	10,015,724	△ 14,821	1,168,304,508	0	1,168,304,508
139,112,647	344,147,997	315,610,447	87,082,159	199,406,888	15,214,051,607	0	15,214,051,607
175,758,569	364,905,975	340,663,452	97,097,883	199,392,067	16,382,356,115	0	16,382,356,115
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
28,000,000	20,000,000	0	3,000,000	0	118,810,981	0	118,810,981
147,758,569	344,905,975	340,663,452	94,097,883	199,392,067	16,263,545,134	0	16,263,545,134